Watkins Glen, New York

**FINANCIAL REPORT** 

For the Year Ended December 31, 2020



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# **INDEPENDENT AUDITORS' REPORT**

Board of Directors Schuyler County Industrial Development Agency Watkins Glen, New York

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the Schuyler County Industrial Development Agency (the Agency), a component unit of the County of Schuyler, New York, as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Agency's basic financial statements as listed in the Table of Contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Agency's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Schuyler County Industrial Development Agency as of December 31, 2020, and the changes in financial position and cash flows thereof, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 4-4c be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Agency's basic financial statements. The Schedule of Projects on page 12 is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The Schedule of Projects is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Projects is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

# Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 10, 2021, on our consideration of the Agency's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters.

The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Schuyler County Industrial Development Agency's internal control over financial reporting and compliance.

Respectfully submitted,

nseror G. CPA, LUP

Insero & Co. CPAs, LLP Certified Public Accountants

Ithaca, New York March 10, 2021

# MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2020

The Schuyler County Industrial Development Agency (the Agency), a component unit of the County of Schuyler, New York, was created in 1971 to encourage economic growth in Schuyler County.

**Mission:** The Schuyler County Industrial Development Agency was created to promote the prosperity of its residents through the creation of jobs (new or retained), increased private investment, additional housing, competitive educational resources, notable recreational, and other economic opportunities in Schuyler County. The Agency will achieve these goals through the use of various tax incentives provided by the Agency, which shall be proportional to jobs, economic activity projected, or opportunities provided to the citizens of Schuyler County.

The following Management's Discussion and Analysis (MD&A) provides a comprehensive overview of the Agency's financial position as of December 31, 2020 and the result of its operations for the year then ended. Management has prepared the financial statements and related footnote disclosures along with this MD&A. The MD&A should be read in conjunction with the audited financial statements and related footnotes of the Agency, which directly follow the MD&A.

# FINANCIAL HIGHLIGHTS

- Total revenues exceeded total expenses by \$55,883 in 2020 compared to 2019, when total expenses exceeded total revenue by \$70,301.
- Net position for the year ended December 31, 2020 amounted to \$1,261,466, reflecting an increase of \$55,883 from net position of \$1,205,583 at December 31, 2019.
- Total revenue of \$146,741 in 2020 increased from revenue of \$27,246 in 2019, due to an increase in application fees for new projects.
- Total expenses of \$90,858 in 2020 decreased from expenses of \$97,547 in 2019, primarily due to a decrease in travel and entertainment and professional fees.

# **OVERVIEW OF THE BASIC FINANCIAL STATEMENTS**

The financial statements of the Schuyler County Industrial Development Agency have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB).

The basic financial statements consist of a Statement of Net Position, a Statement of Revenues, Expenses, and Changes in Net Position, a Statement of Cash Flows, and accompanying notes. These statements provide information on the financial position and activity of the Agency and results of its operations during the year. A summary description of these statements is as follows:

### MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2020

- Statement of Net Position presents information on all of the Agency's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator as to whether the financial position of the Agency is improving or deteriorating.
- Statement of Revenues, Expenses, and Changes in Net Position presents information showing the change in the Agency's net position during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of cash flows. Thus, revenues and expenses reported in this statement include all items that will result in cash received or disbursed in future fiscal periods.
- Statement of Cash Flows provides information on the major sources and uses of cash during the year. The cash flow statement portrays net cash provided or used from operating, non-capital financing, capital financing, and investing activities.

# FINANCIAL ANALYSIS OF THE AGENCY AS A WHOLE

Our analysis below focuses on the net position (*Figure 1*) and changes in net position (*Figure 2*) of the Agency's activities.

Condensed Statement of Net Position	Total 2	Total Dollar Change			
	2019	2020		2019-2020	
Current Assets:					
Cash and Cash Equivalents	\$ 768,447	\$	842,519	\$	74,072
Revolving Loans Receivable Within One Year	18,047		18,595		548
Noncurrent Assets:					
Long-Term Certificates of Deposit	353,287		353,287		-
Revolving Loans Receivable in More Than One Year	65,832		47,235		(18,597)
Total Assets	1,205,613		1,261,636		56,023
Current Liabilities:					
Accounts Payable	30		170		140
Total Current Liabilities	30		170		140
Restricted for Revolving Loans	83,879		65,830		(18,049)
Unrestricted	1,121,704		1,195,636		73,932
Total Net Position	\$ 1,205,583	\$	1,261,466	\$	55,883

# Figure 1

### MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2020

Total assets increased 4.65%. This change stems from the increase in total cash due to the results of operations. The decrease in revolving loans receivable stems from normal principal payments in accordance with amortization schedules.

Total liabilities increased as a result of the timing of invoices received near year-end.

Our analysis in Figure 2 considers the operations of the Agency's activities.

Changes in Net Position	Total	T	Total Dollar Change			
	2019	2020	, 4	2019-2020		
Operating Revenues:						
Fee Income	\$ 20,631	\$ 141,026	\$	120,395		
Interest and Earnings - Loans	2,880	2,270		(610)		
Other Revenue	225	1,295		1,070		
Nonoperating Revenues:						
Interest and Earnings	3,510	2,150		(1,360)		
Total Revenue	27,246	146,741		119,495		
Operating Expenses:						
Contractual Expenses	97,547	90,858		(6,689)		
Total Expenses	97,547	90,858		(6,689)		
CHANGE IN NET POSITION	\$ (70,301)	\$ 55,883	\$	126,184		

# Figure 2

Total revenues increased 438.58% primarily due to the increase in Agency fees for new projects and the increase in application fees for new PILOTs during the year. Operating expenses in 2020 decreased primarily due to decreases in travel and entertainment and professional fee expenses. The net result was an increase in net position of 4.64%.

# FACTORS BEARING ON THE AGENCY'S FUTURE

The Village of Watkins Glen is a recipient of the State of New York Downtown Revitalization Initiative Grant (\$10 million investment). There are several projects that are expected to create additional demand for IDA-related financial assistance. The Board of Directors for the Schuyler County Partnership for Economic Development (SCOPED) continues to focus its economic development resources on cluster-based economic development initiatives. There is a focus on attracting year-round employment and investment in the following three clusters: Beverage Production, Tourism & Hospitality and Fermentation.

The Agency has benefitted from the fourth annual board retreat held off site in Cattaraugus County. The Agency has completed a strategic plan to follow in subsequent years.

### MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2020

# CONTACTING THE AGENCY'S FINANCIAL MANAGEMENT

This financial report is designed to provide the Agency's clients, investors, and creditors with a general overview of the Agency's finances and to demonstrate the Agency's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Schuyler County Industrial Development Agency at 910 South Decatur Street, Watkins Glen, New York 14891.

# STATEMENT OF NET POSITION DECEMBER 31, 2020

ASSETS	
Current Assets	
Cash and Cash Equivalents	\$ 842,519
Revolving Loans Receivable Due Within One Year	 18,595
Total Current Assets	 861,114
Noncurrent Assets	252 205
Long-Term Certificates of Deposit	353,287
Revolving Loans Receivable Due in More Than One Year	 47,235
Total Noncurrent Assets	 400,522
Total Assets	\$ 1,261,636
LIABILITIES AND NET POSITION	
LIABILITIES	
Current Liabilities	
Accounts Payable	\$ 170
Total Liabilities	 170
NET POSITION	
Restricted for Revolving Loans	65,830
Unrestricted	1,195,636
	 1,175,050
Total Net Position	 1,261,466
Total Liabilities and Net Position	\$ 1,261,636

See Notes to Financial Statements

# STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION FOR THE YEAR ENDED DECEMBER 31, 2020

Operating Revenues	
Fee Income	\$ 141,026
Interest and Earnings - Loans	2,270
Other Revenue	 1,295
Total Operating Revenues	 144,591
Operating Expenses	
REDEC Fee Expenses	608
Administration and Support	70,000
Professional Fees	20,250
Total Operating Expenses	 90,858
Operating Gain	 53,733
Nonoperating Revenues Interest and Earnings	 2,150
Total Nonoperating Revenues	 2,150
Change in Net Position	55,883
Net Position, January 1, 2020	 1,205,583
Net Position, December 31, 2020	\$ 1,261,466

See Notes to Financial Statements

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2020

Cash Flows From Operating Activities	
Cash Received From Providing Services	\$ 142,321
Cash Payments - Contractual Expenses	(90,718)
Cash Received From Revolving Loan	18,049
Interest Income Received on Revolving Loan	 2,270
Net Cash Provided (Used) by Operating Activities	 71,922
Cash Flows From Financing Activities	 
Cash Flows From Investing Activities	
Interest Income Received	 2,150
Net Cash Provided (Used) by Investing Activities	 2,150
Net Change in Cash and Cash Equivalents	74,072
Cash and Cash Equivalents, January 1, 2020	 768,447
Cash and Cash Equivalents, December 31, 2020	\$ 842,519
Reconciliation of Operating Gain to Net Cash	
Provided (Used) by Operating Activities:	
Operating Gain	\$ 53,733
Adjustments to Reconcile Operating Gain to	
Net Cash Provided (Used) by Operating Activities:	
(Increase) Decrease in Loans Receivable	18,049
Increase (Decrease) in Accounts Payable	 140
Net Cash Provided (Used) by Operating Activities	\$ 71,922

See Notes to Financial Statements

### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020

#### *Note 1* Summary of Significant Accounting Policies

The financial statements of the Schuyler County Industrial Development Agency (the Agency) have been prepared in conformity with generally accepted accounting principles in the United States (U.S. GAAP). The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing U.S. GAAP for state and local governments through its pronouncements (Statements and Interpretations). The more significant of the Agency's accounting policies are described below.

#### **Financial Reporting Entity**

The Agency was created in 1971 by the Schuyler County Legislature under the provisions of Chapter 535 of the 1971 Laws of New York State for the purpose of encouraging economic growth in Schuyler County. The Agency is exempt from federal, state, and local income taxes. The Agency, although established by the Schuyler County Legislature, is a separate entity and operates independently of the County. The Agency is considered a component unit of the County. The members of the Board of Directors are appointed by the Schuyler County Legislature.

The financial reporting entity consists of (a) the primary government which is the Schuyler County Industrial Development Agency; (b) organizations for which the primary government is financially accountable; and (c) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete as set forth in GASB Statement No. 14, "The Financial Reporting Entity," as amended.

The decision to include a potential component unit in the Agency's reporting entity is based on several criteria set forth in GASB Statement No. 14, "The Financial Reporting Entity," as amended. Based on this criteria, the Agency does not have any component units which require inclusion in its financial statements.

#### **Basis of Accounting**

The accounts of the Agency are maintained on the accrual basis of accounting. Under the accrual basis of accounting, revenues are recorded when earned. Material revenues accrued include administrative fees. Expenses are recorded when the liability is incurred.

#### **Cash and Cash Equivalents**

The Agency considers all highly liquid investments having an original maturity of three months or less to be cash equivalents.

#### **Long-Term Certificates of Deposit**

Long-term certificates of deposit consist of non-cancelable certificates of deposit with original maturity dates of twelve months or greater.

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020

#### *Note 1* Summary of Significant Accounting Policies - Continued

#### Allowance for Uncollectible Loans

The Agency follows the policy of evaluating its loans receivable to adequately reserve for anticipated losses. Management believes all loans receivable are deemed collectible; therefore, no reserve for the loans has been established as of December 31, 2020.

#### **Equity Classifications**

Equity is classified as net position and displayed in two components:

- **Restricted for Revolving Loans** consists of net resources with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws and regulations of other governments; or 2) law through constitutional provisions or enabling legislation.
- Unrestricted consists of all other net resources that do not meet the definition of "restricted."

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### *Note 2* Industrial Revenue Bond and Note Transactions

Certain industrial development revenue bonds and notes issued by the Agency are secured by property leased to companies and retired by lease payments. The bonds and notes are not obligations of the Agency or the State. The Agency does not record the assets or liabilities resulting from completed bond and note issues in its accounts, as its primary function is to arrange financing between the borrowing companies and the bond and note holders; funds arising therefrom are controlled by trustees or banks acting as fiscal agents. For providing this service, the Agency receives bond administration fees from the borrowing companies. Such administrative fee income is recognized immediately upon issuance of bonds and notes. At December 31, 2020, the outstanding value of bonds and notes issued aggregated \$-0-.

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020

#### *Note 3* Payments in Lieu of Taxes

During the time in which property is leased to a company, the property is exempt from taxes other than special ad valorem levies and special assessments. However, the Agency entered into a Payment in Lieu of Taxes (PILOT) agreement wherein the company is required to make annual payments to the County, local municipalities, and school districts.

In 2020, \$981,166 was received in PILOT payments compared to the \$1,550,490 which would have been received if businesses paid the full amount of property taxes. Property tax abatements totaled \$569,324.

#### *Note 4* Deposits and Investments

State statutes govern the Agency's investment policies. In addition, the Agency has its own written investment policy. Agency monies must be deposited in Federal Deposit Insurance Corporation (FDIC) insured commercial banks or trust companies located within the state. The Treasurer is authorized to use demand accounts and certificates of deposit. Permissible investments include obligations of the U.S. Treasury and obligations of New York State or its localities.

Collateral is required for demand deposits and certificates of deposit at 105% of all deposits not covered by federal deposit insurance. Obligations that may be pledged as collateral are obligations of the United States and its agencies and obligations of the state and its municipalities and school districts.

Total bank balances, including long-term certificates of deposit (see Note 5), of \$1,199,845 at December 31, 2020 were either insured or collateralized with securities held by the pledging financial institution in the entities' name. The carrying value of deposits at December 31, 2020 totaled \$1,195,806.

#### *Note 5* Certificates of Deposit

Certificates of deposit consisted of the following at December 31, 2020:

	Cost	Fair Value	Excess of Fair Value Over Cost
Certificate of Deposit - 24 Months 1.98%, Matures 12/2021 Certificate of Deposit - 14 Months	\$ 242,108	\$ 242,108	\$ -
1.00%, Matures 3/2021	111,179	111,179	
Total	\$ 353,287	\$ 353,287	\$-

# NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2020

#### *Note 6* Revolving Loans Receivable

The balances of the revolving loans receivable at December 31, 2020 consisted of the following:

	Amount
Montour House - issued in 2009, in the amount of \$245,000; will be repaid over a period of 15 years with an interest rate of 3%, beginning June 1, 2009.	\$ 65,830
Total Revolving Loans Receivable	65,830
Less Current Portion	(18,595)
Long-Term Portion	<u>\$ 47,235</u>

Management has evaluated the need for a loan loss provision and has determined that such a provision is not required.

#### *Note 7* Related Party

Schuyler County Partnership for Economic Development, Inc. (SCOPED, Inc.) is a nonprofit corporation formed to promote and develop the expansion of businesses and industry within Schuyler County. SCOPED, Inc. provided administrative services to the Agency at a cost of \$70,000 for the year ended December 31, 2020.

#### Note 8 Economic Uncertainty - COVID-19

In March 2020, the COVID-19 coronavirus outbreak was declared a pandemic. Actions taken around the world to help mitigate the spread of the coronavirus include restrictions on travel, quarantines in certain areas, and forced closures for certain types of public places and businesses. The coronavirus and actions taken to mitigate it have had, and are expected to continue to have, an adverse impact on the economies and financial markets of many countries, including the area in which the Agency exists. While it is unknown how long these conditions will last and what the complete financial effect will be, the Agency expects disruptions to businesses and residents, which could negatively impact operating results in future periods.

# SCHEDULE OF PROJECTS DECEMBER 31, 2020

Project Name	Exemption Period	Purpose	Sales Tax Cap	Sales Tax Exemptions	Mortgage Tax Exemptions	Payments in Lieu of Taxes	Property Taxes if Not Exempt	Total Exemptions	Base Year Jobs	Current Employment 12/31/2020
Cargill	1982-2022	Commercial	\$	\$	\$	\$ 216,678	\$ 263,507	\$ 46,829	91	118
Empire Pipeline	2010-2024	Construction				440,070	565,688	125,618		
Finger Lakes Rail Corp	. 1995-2025	Railway				47,675	40,531	(7,144)		55
FLXGateway Enterpris	e 2018-2033	Construction				818	70,184	69,366		-
Montour Falls House	2009-2029	Real Estate				4,099	29,457	25,358		-
Seneca Market	2008-2028	Commercial				193,509	388,720	195,211		6
SEPP Inc.	2014-2045	Real Estate				48,579	85,784	37,205		2
Waterworks Center	2012-2027	Real Estate				20,929	60,242	39,313	16	
Watkins Brewery	2017-2030	Commercial				8,809	46,377	37,568		
			<b>\$</b> -	<u>\$</u> -	<u>\$</u> -	<u>\$ 981,166</u>	\$ 1,550,490	\$ 569,324	107	181



# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Board of Directors Schuyler County Industrial Development Agency Watkins Glen, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Schuyler County Industrial Development Agency (the Agency), a component unit of the County of Schuyler, New York, as of December 31, 2020, and the related notes to the financial statements, which collectively comprise the basic financial statements, and have issued our report thereon dated March 10, 2021.

#### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Agency's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal control. Accordingly, we do not express an opinion on the effectiveness of the Agency's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Agency's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Agency's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Agency's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

nseror G. CPA, LUP

Insero & Co. CPAs, LLP Certified Public Accountants

Ithaca, New York March 10, 2021